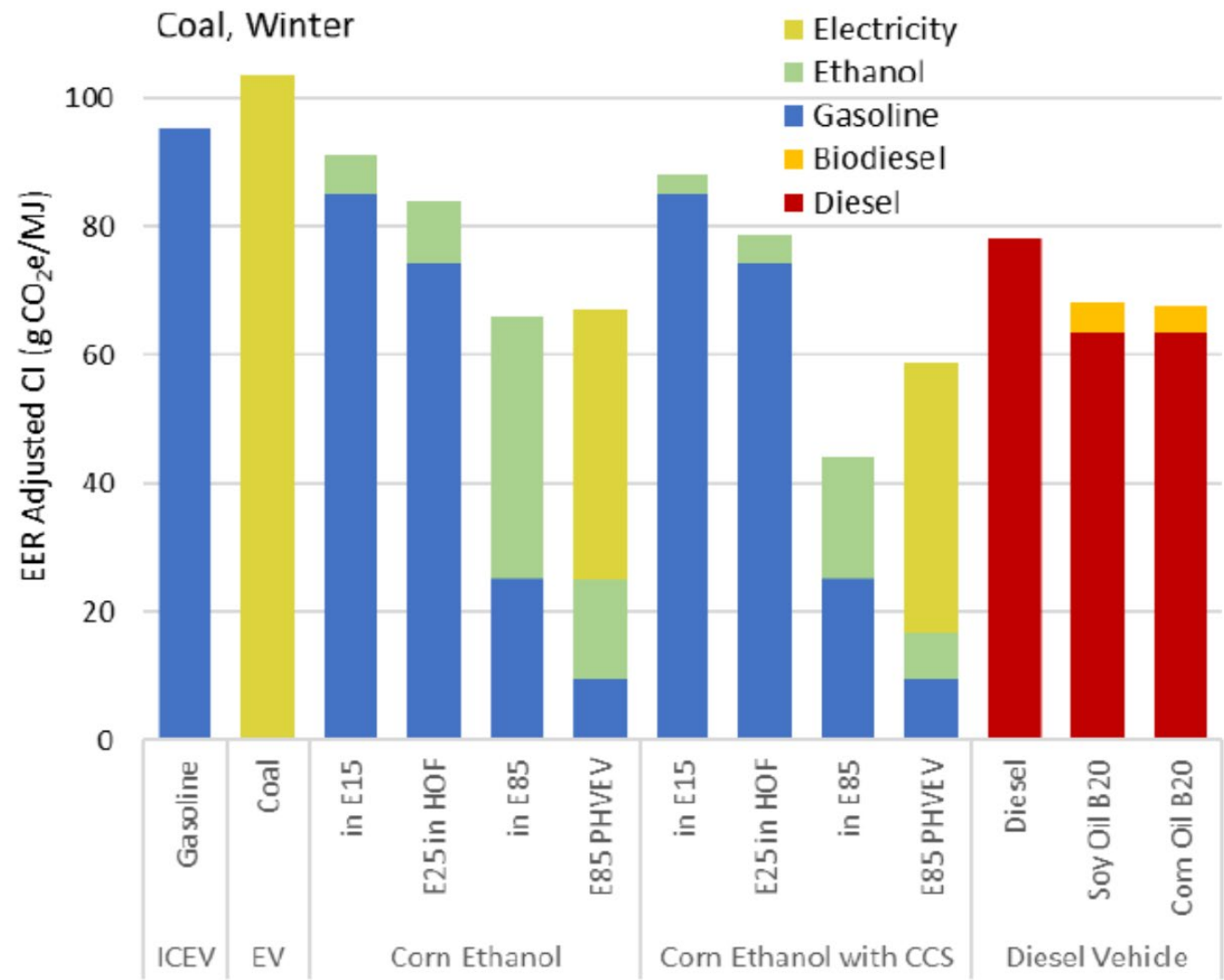
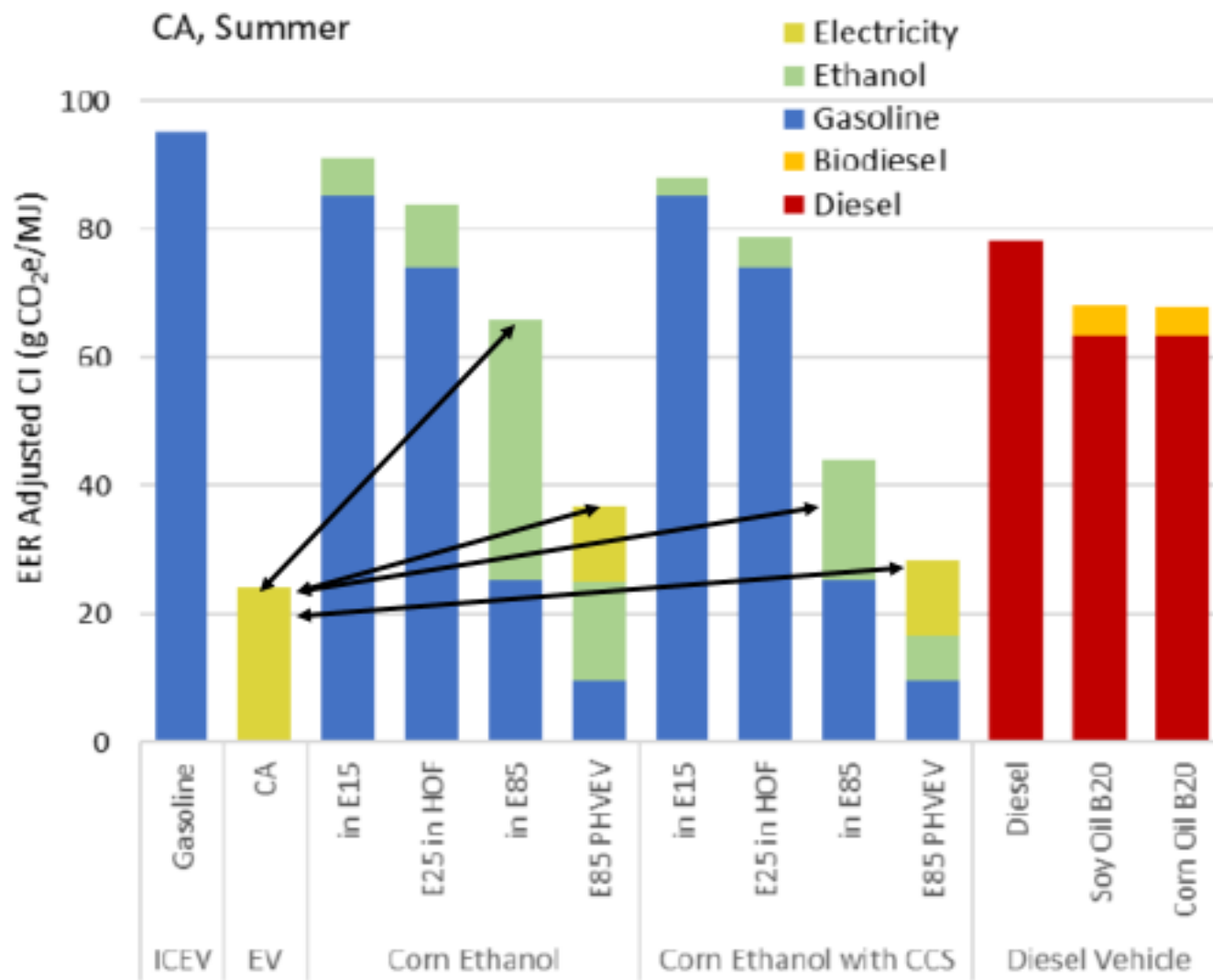


HE went to California and came back HEFF

RON LAMBERTY
ACE ANNUAL CONFERENCE
AUGUST 20, 2021







ACCELERATE

HE – Hybrid Electric



ACCELERATE

HE - Baseline

- 3688.8 miles
- 107.6 gallons E10
- Average - 34.27 MPG





ACCELERATE

HEFF – Hybrid Electric Flex Fuel

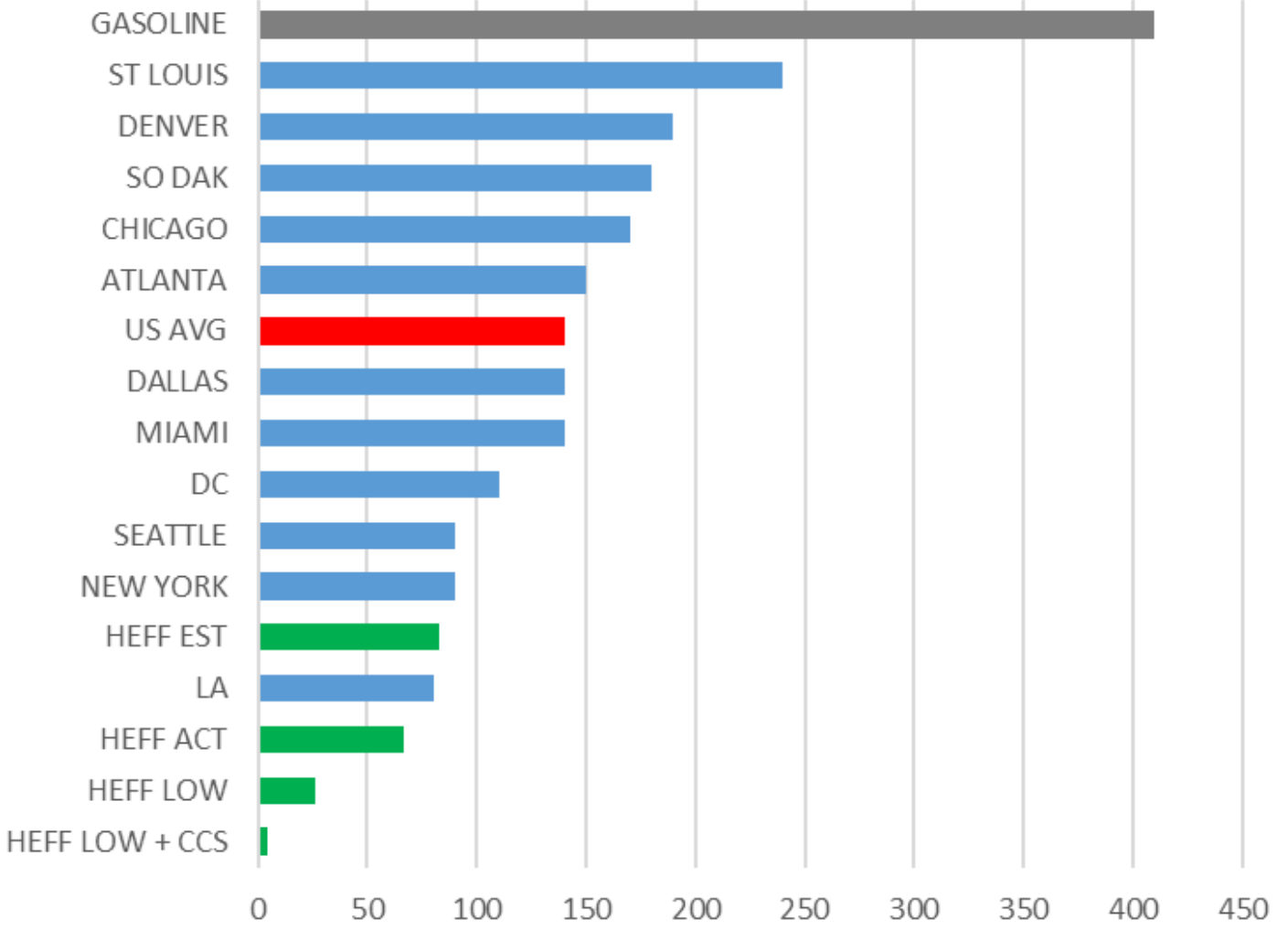


ACCELERATE

HEFF - Stats

- 1756.8 miles
- 57.3 gallons E74 avg
- Avg. 16% reduction in MPG (vs -25% btu)
- Cost of E10 at baseline MPG - \$28.36 higher
 - .016 cents per mile savings

ELECTRIC (regional) vs HYBRID FLEX FUEL





ACCELERATE